





### Mission

The Reincorporation and Normalization Agency (ARN) is the entity in charge of leading and coordinating the design and implementation of the public policy on reintegration and reincorporation and its territorial management in Colombia, contributing to peaceful coexistence, a culture of legality, reconciliation and sustainable development.

### 18 years' experience



### **National Presence**

**35** regional offices and **3** national offices

### **Political Impact**

The Social and Economic Reintegration Policy has been incorporated in:

276 Municipal Development Plans

Departmental Development Plans

### Vision

By year 2026, ARN will have contributed to peaceful coexistence, reconciliation and sustainable development, becoming an international benchmark for reintegration and reincorporation processes.

The entity has gained experience, institutional strength and knowledge on how to serve the demobilized population, which allow it to respond to the challenges of reintegration and reincorporation processes.

### Together for the future

For the sustainability of the reintegration and reincorporation processes it is necessary the participation of the public and private sectors, academia, the third sector and international cooperation. In order to generate alliances that provide opportunities for ex-combatants.





international allies

## **Regular Reintegration**

This process contemplates a comprehensive approach to the people in the reintegration process and their family through eight dimensions (personal, family, health, education, production, security, citizenship and habitat), which affect the development and strengthening of capacities leading to the autonomous exercise of citizenship within the framework of legality.

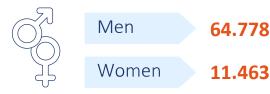
### **Special Reintegration**

It promotes the reintegration of people postulated to Law 975 of 2005 once they have recovered freedom effectively through access to benefits such as psychosocial counseling, education and training for employment to allow them to continue to live under the framework of legality and meet the commitments acquired with the victims in terms of symbolic reparation.

### Reincorporation

Comprehensive and sustainable process of an exceptional and transitional nature that considers the interests of the Farc-Ep community in the reincorporation process, its members and their families. It is aimed at strengthening the social fabric in the territories, promoting coexistence and reconciliation among those who inhabit them, and fostering productive activity and local democracy.

**76.241** people left illegal groups outside the law in Colombia between 2001 and 2019.



| Former Auc                                   |    | 36.447     |
|----------------------------------------------|----|------------|
| Former FarcEp Ep individually demobilized    |    | 19.934     |
| Former FarcEp Final Agreement to End Conflic | ct | 13.999     |
| Former Eln                                   |    | 5.068      |
| Others                                       |    | <b>793</b> |

### People in the reintegration, special reintegration and reincorporation processes by department

People who are currently served by ARN and who finished their regular reintegration process

La Guajira

2290

Magdalena

Atlántico

Total: 933

Bolívar

Total: 1.084 Sucre

● 788
● 80

81517

5448

Córdoba

Total: 2.027

Total: 7.876

4629

Chocó

Total: 738

Total: 1.825

Risaralda

Total: 699

Total: 321

Caldas

Total: 461

Cauca

Nariño

Total: 864

3637

Putumayo

Amazonas 183

Total: 28

3753

58718

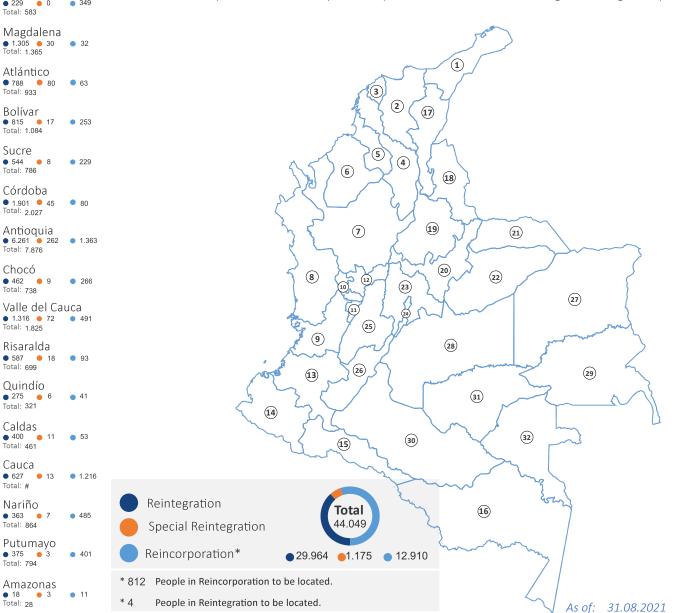
2756

• 400 • 11

62713

Total: 786

■ 1.305■ 30



# **ARN IN NUMBERS** 13

- Cesar ■ 1.977■ 33■ 216 Total: 2.225
  - Norte de Santander 74741635
- Santander ● 1.329 **●** 216 **●** 197 Total: 1.739
- Boyacá 53520 • 46 Total: 603
- Arauca • 172 • 2 460
- Casanare 64114 69
- Cundinamarca 1.03149303 Total: 1,392
- Bogotá 2.615115700
- Tolima 71660 Total: 1.513
- Huila 8705 503 Total: 1.379
  - Vichada 441 26 Total: 68
- Meta 1.96629 1.386 Total: 3.412
- Guainía 35 18 Total: 55
- Caquetá 840
   1 Total: 1.660
- Guaviare 1373 524 Total: 683
- Vaupés ● 38 ● 0 15 Total: 53

# REINTEGRATION PROGRESS

We promote the development of skills and competences, the overcoming of vulnerable situations and the autonomous exercise of citizenship for sustainable reintegration of former combatants to civil life.



# Accumulated figures of people who completed their reintegration process.

| 2014  | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   |
|-------|--------|--------|--------|--------|--------|--------|
| 9.070 | 13.099 | 15.623 | 20.073 | 24.192 | 25.048 | 25.891 |

**26.281** people have completed their reintegration process successfully.



# • 3.683 Current processes

People who are currently served by ARN and follow their reintegration plan.

# **26.281** Completed

People who met all the requirements established by ARN to successfully complete their reintegration process.

### **2.762** Absent

People with one of the following status: investigation due to supervening cause, investigation due to reintegration process withdrawal and suspension.

# • 18.929 Out of the process

People who left the reintegration process due to loss of benefits, death or voluntary withdrawal.

# Characterization of people who completed the reintegration process and people who are currently part of it

| Current processes                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Completed processes |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|
| 31% High school grad                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | duates 50%          |
| 68% Sometimes with the contraction of the contracti | 78%                 |
| 90% Are still part of the                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 90% e SGSSS         |

# REINTEGRATION PROGRESS

### Development of life skills

We generate abilities that facilitate the economic insertion of people who are part of the reintegration process:

### ▶ Training for Employment

**72%** of people who have completed the reintegration process have been trained on employment skills.

### ▶ Economic Insertion Benefits

They provide access to a source of income generation through three lines: economic incentive to employability, business plans and higher education

26.026

10.532 (57%

People received the economic insertion benefit (BIE)

Of business units are still functioning

### ▶ Productive environments

These are scenarios for psychosocial support, academic education and training for employment lasting up to three months, which contribute to income generation, job inclusion and the promotion of associative processes.



implemented productive

### **Community Strategy**

We promote the construction of relationships of trust between former combatants and inhabitants of the communities that host them in order to generate spaces for peaceful coexistence, reconciliation and prevention of recruitment:

Strengthening Model Community (Modelo de Fortalecimiento Comunitario MFC)

161

People have performed Social Service Actions.

31.205

"Mambrú, este es otro cuento" for the strengthening of protective environments for children and vouth.

179

Community territorial initiatives.

393

# SPECIAL REINTEGRATION PROGRESS

1.137

People are part of the special reintegration process

Have undergone academic training

Are part of the SGSSS

1.104

People are part of the special reintegration process at territorial groups



Have undergone training for employment

# RENCORPORATION PROGRESSES

We promote the comprehensive reincorporation of people and their families.



People have been accredited by the High Commissioner for Peace



12.910

People have been served by the reincorporation process



People living outside FTCRs



People living in ETCRs



People pending location

### **Economic Stabilization**

We grant economic benefits to people in the reincorporation process so that they can meet their basic needs to allow stabilization and reincorporation into civil life.

13,174

13.254



Bankarized people

People with

basic income

People with a single

standardization

allowance

12.100

86%

Persons with monthly allowance

### **Total disbursements \$ 332.807 Millions** Aug. 2018 - Aug. 2021

### **Productive Projects**

As off: 31.08.2021

The economic reincorporation is oriented towards the generation of productive, collective and individual alternatives for he generation of sustainable income in the medium and long term, within the framework of legality. People in the process of reincorporation are entitled once for a financial support to undertake a project.

3.201

Approved and disbursed

7.249

former combatants have been benefited by disbursed projects

**TOTAL DISBURSEMENTS** 

\$ 70.968 millions

### Access and Attention to Fundamental Rights

We contribute to the creation of conditions that allow access and attention to fundamental rights of people who are part of the reincorporation process and their families As off: 31.08.2021

13.882

Are part of the health system

97%

11.950 85,2%

Public

Are part of the

1.773

People enrolled in Plowing Education

2.265

Master

Model

(UNAD)

program

761

Adult Model (MEFR) 1.534

ELITE and Scholarships

25

### Productive reincorporation environments

32

implemented environments



1.329

participants