

OUR ENTITY

Mission

The Reincorporation and Normalization Agency (ARN) leads the design and implementation of the public policy for the reinsertion, reintegration and reincorporation of people who were part of illegal or organized armed groups, with a territorial and community approach, respectful of the ethnic, cultural and social diversity of the country. ARN bases its activities on the needs of the former combatants, promotes the guarantee of their rights, the coexistence and reconciliation in the territories.

22 years' experience



Program for the Reincorporation to Civil Life (PRVC)	High Presidential Adviser for Reintegration (ACR)	Colombian Agency for Reintegration (ACR)	Reincorporation and Normalization Agency (ARN)
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National Presence

19 regional offices and **1** national offices

Political Impact

The Social and Economic Reintegration Policy has been incorporated in:

165 Municipal Development Plans **26** Departmental Development Plans

Vision

In 2026, the ARN will be recognized for the effectiveness of its programs for the support of ex-combatants, the commitment with sustainable peace in Colombia, becoming itself as an international benchmark for innovative DDR processes from a perspective of non-repetition, encouraging the exercise of rights, human security, and prevention of stigmatization.

The entity has gained experience, institutional strength and knowledge on how to serve the demobilized population, which allow it to respond to the challenges of reintegration and reincorporation processes.

Together for the future

For the sustainability of the reintegration and reincorporation processes it is necessary the participation of the public and private sectors, academia, the third sector and international cooperation. In order to generate alliances that provide opportunities for ex-combatants.



OUR PROCESSES

Regular Reintegration

This process contemplates a comprehensive approach to the people in the reintegration process and their family through eight dimensions (personal, family, health, education, production, security, citizenship and habitat), which affect the development and strengthening of capacities leading to the autonomous exercise of citizenship within the framework of legality.

Special Reintegration

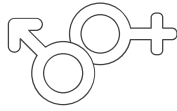
It promotes the reintegration of people postulated to Law 975 of 2005 once they have recovered freedom effectively through access to benefits such as psychosocial counseling, education and training for employment to allow them to continue to live under the framework of legality and meet the commitments acquired with the victims in terms of symbolic reparation.

Reincorporation

Comprehensive and sustainable process of an exceptional and transitional nature that considers the interests of the Farc-Ep community in the reincorporation process, its members and their families. It is aimed at strengthening the social fabric in the territories, promoting coexistence and reconciliation among those who inhabit them, and fostering productive activity and local democracy.

77.322

people left illegal groups outside the law in Colombia between 2001 and 2025.



Men

65.622

Women

11.700

Former Auc

36.578

Former FarcEp

20.111

Ep individually demobilized

Former FarcEp

14.284

Final Agreement to End Conflict

Former Eln

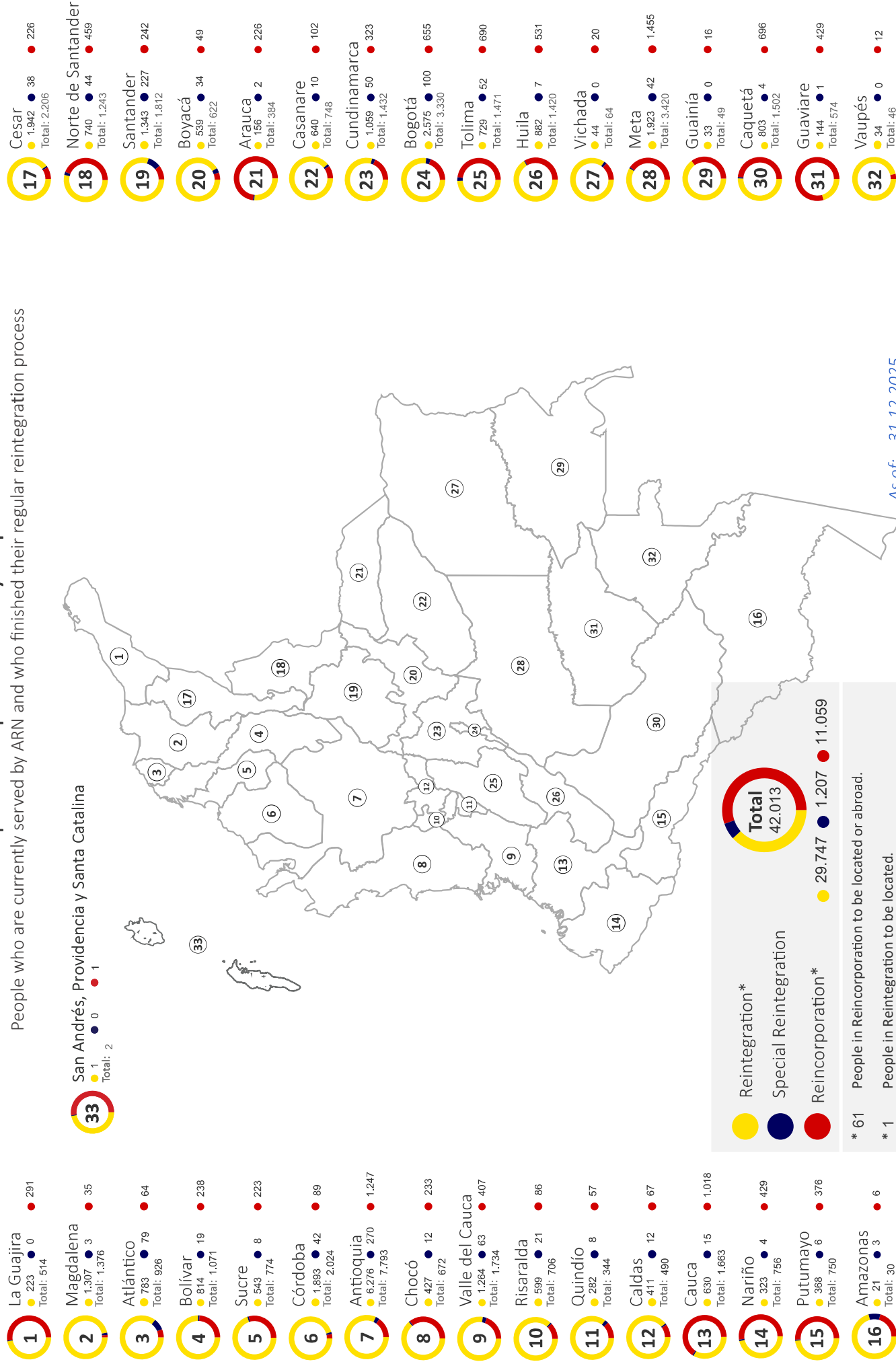
5.435

Others

914

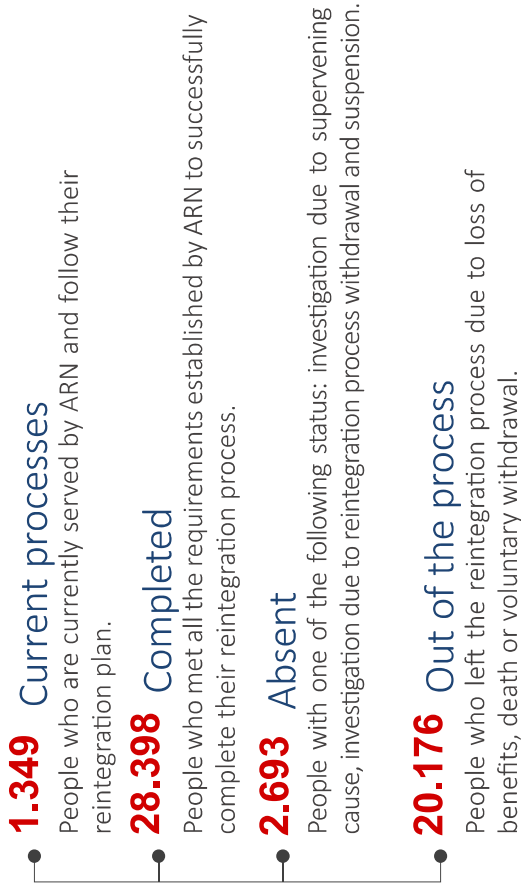
People in the reintegration, special reintegration and reincorporation processes by department

People who are currently served by ARN and who finished their regular reintegration process



REINTEGRATION PROGRESS

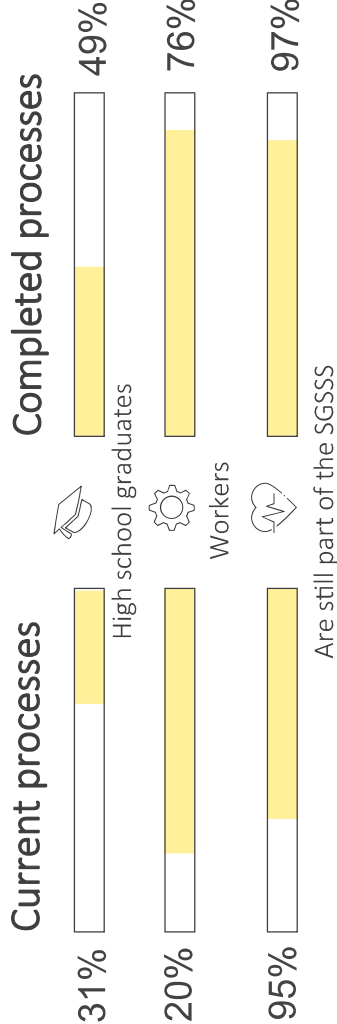
We promote the development of skills and competences, the overcoming of vulnerable situations and the autonomous exercise of citizenship for sustainable reintegration of former combatants to civil life.



Accumulated figures of people who completed their reintegration process.



Characterization of people who completed the reintegration process and people who are currently part of it



Development of life skills

We generate abilities that facilitate the economic insertion of people who are part of the reintegration process:

► Training for Employment

72% of people who have completed the reintegration process have been trained on employment skills.

► Economic Insertion Benefits

They provide access to a source of income generation through three lines: economic incentive to employability; business plans and higher education

27.617

People received the economic insertion benefit (BIE)

11.355 (41%)

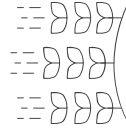
Of business units are still functioning

► Productive environments

These are scenarios for psychosocial support, academic education and training for employment lasting up to three months, which contribute to income generation, job inclusion and the promotion of associative processes.

24

implemented productive environments



Community Strategy

We promote the construction of trust between former combatants and inhabitants of the communities that host them in order to generate spaces for peaceful coexistence, reconciliation and prevention of recruitment:

Strengthening Model
Community (Modelo
de Fortalecimiento
Comunitario MFC)

"Mambrú, este es otro cuento" for the strengthening of protective environments for children and youth.

161

179

People have performed Social Service Actions.

Community territorial initiatives.

32.392

393

SPECIAL REINTEGRATION PROGRESS

524

People are part of the special reintegration process

464

People are part of the special reintegration process at territorial groups

52%

Have undergone academic training

23%

- Are working

97%

Are part of the SGSSS

53%

Have undergone training for employment

REINCORPORATION

PROGRESSES

We promote the comprehensive reincorporation of people and their families.



14.284

People have been accredited by the High Commissioner for Peace



11.059

People have been served by the reincorporation process



9.515

People living outside ETCRs



1.544

People living in ETCRs



0

People pending location

Economic Stabilization

We grant economic benefits to people in the reincorporation process so that they can meet their basic needs to allow stabilization and reincorpora-tion into civil life.

13.528



Bankarized people

13.431



People with basic income

13.475



People with a single standardization allowance

12.589



Persons with monthly allowance

88%

94%

94%

95%

Total disbursements \$ 516.103 Millions
August 2022 - December 2025

Productive Projects

The economic reincorporation is oriented towards the generation of productive, collective and individual alternatives for the generation of sustainable income in the medium and long term, within the framework of legality. People in the process of reincorporation are entitled once for a financial support to undertake a project.

As off: 31.12.2025

6.118

Approved and disbursed

11.267

former combatants have been benefited by disbursed projects

TOTAL DISBURSEMENTS

\$105.873 Millions

Access and Attention to Fundamental Rights

We contribute to the creation of conditions that allow access and attention to fundamental rights of people who are part of the reincorporation process and their families

As off: 31.12.2025

11.042



Are part of the health system

99,8%

10.598



Are part of the pension system

95,8%



0

People enrolled in Plowing Education program *

1.378

Itinerant Master Model (UNAD) *

225

Adult Training Model (MEFR) *

50

Public supply *

167

ELITE and OEI University Scholarships

*Aug. 2021 (November 2025) (November 2025) (November 2025)

Productive reincorporation environments

42

implemented environments



1.899

participants