



Mission

The Reincorporation and Normalization Agency (ARN) leads the design and implementation of the public policy for the reinsertion, reintegration and reincorporation of people who were part of illegal or organized armed groups, with a territorial and community approach, respectful of the ethnic, cultural and social diversity of the country. ARN bases its activities on the needs of the former combatants, promotes the guarantee of their rights, the coexistence and reconciliation in the territories.

21 years' experience



31

National Presence

33 regional offices and **3** national offices

Political Impact

The Social and Economic Reintegration Policy has been incorporated in:

273 Municipal Development Plans

Departmental Development Plans



Vision

In 2026, the ARN will be recognized for the effectiveness of its programs for the support of ex-combatants, the commitment with sustainable peace in Colombia, becoming itself as an international benchmark for innovative DDR processes from a perspective of non-repetition, encouraging the exercise of rights, human security, and prevention of stigmatization.

The entity has gained experience, institutional strength and knowledge on how to serve the demobilized population, which allow it to respond to the challenges of reintegration and reincorporation processes.

Together for the future

For the sustainability of the reintegration and reincorporation processes it is necessary the participation of the public and private sectors, academia, the third sector and international cooperation. In order to generate allianc-es that provide opportunities for ex-combatants.





OUR PROCESSES

Regular Reintegration

This process contemplates a comprehensive approach to the people in the reintegration process and their family through eight dimensions (personal, family, health, education, production, security, citizenship and habitat), which affect the development and strengthening of capacities leading to the autonomous exercise of citizenship within the framework of legality.

Special Reintegration

It promotes the reintegration of people postulated to Law 975 of 2005 once they have recovered freedom effectively through access to benefits such as psychosocial counseling, education and training for employment to allow them to continue to live under the framework of legality and meet the commitments acquired with the victims in terms of symbolic reparation.

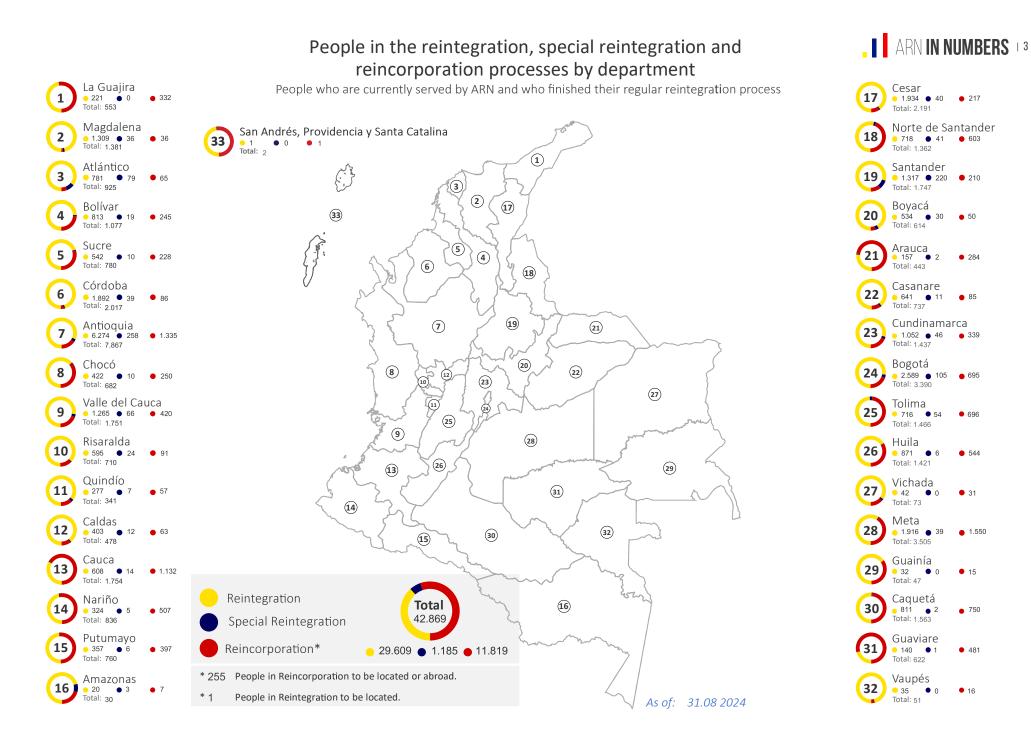
Reincorporation

Comprehensive and sustainable process of an exceptional and transitional nature that considers the interests of the Farc-Ep community in the reincorporation process, its members and their families. It is aimed at strengthening the social fabric in the territories, promoting coexistence and reconciliation among those who inhabit them, and fostering productive activity and local democracy.

76.838 people left illegal groups outside the law in Colombia between 2001 and 2024.









REINTEGRATION PROGRESS

We promote the development of skills and competences, the overcoming of vulnerable situations and the autonomous exercise of citizenship for sustainable reintegration of former combatants to civil life.



Accumulated figures of people who completed their reintegration process.



• 1.710 Current processes

People who are currently served by ARN and follow their reintegration plan.

- 27.900 Completed

People who met all the requirements established by ARN to successfully complete their reintegration process.

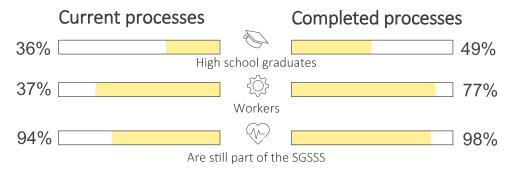
-• 2.781 Absent

People with one of the following status: investigation due to supervening cause, investigation due to reintegration process withdrawal and suspension.

• 19.832 Out of the process

People who left the reintegration process due to loss of benefits, death or voluntary withdrawal.

Characterization of people who completed the reintegration process and people who are currently part of it



ARN IN NUMBERS 15

REINTEGRATION PROGRESS

Development of life skills

We generate abilities that facilitate the economic insertion of people who are part of the reintegration process:

Training for Employment

72% of people who have completed the reintegration process have been trained on employment skills.

Economic Insertion Benefits

They provide access to a source of income generation through three lines: economic incentive to employability, business plans and higher education

27.353

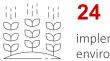
People received the economic insertion benefit (BIE)

11.214 (41%)

Of business units are still functioning

Productive environments

These are scenarios for psychosocial support, academic education and training for employment lasting up to three months, which contribute to income generation, job inclusion and the promotion of associative processes.



implemented productive environments

Community Strategy

We promote the construction of relationships of trust between former combatants and inhabitants of the communities that host them in order to generate spaces for peaceful coexistence, reconciliation and prevention of recruitment:

Strengthening Model Community (Modelo de Fortalecimiento Comunitario MFC)

161

People have performed Social Service Actions.

"Mambrú, este es otro cuento" for the strengthening of protective environments for children and youth.

179

Community territorial initiatives.

32.188

393

SPECIAL REINTEGRATION PROGRESS

840

People are part of the special reintegration process

771

People are part of the special reintegration process at territorial groups



Are working



Are part of the SGSSS

Have undergone

academic training

60% Have traini





REINCORPORATION PROGRESSES

We promote the comprehensive reincorporation of people and their families.



Economic Stabilization

We grant economic benefits to people in the reincorporation process so that they can meet their basic needs to allow stabilization and reincorpora-tion into civil life.



Total disbursements \$ 295.542 Millions August 2022 - Aug 2024

Productive Projects

As off: 31.08 2024

The economic reincorporation is oriented towards the generation of productive, collective and individual alternatives for he generation of sustainable income in the medium and long term, within the framework of legality. People in the process of reincorporation are entitled once for a financial support to undertake a project.

5.949

Approved and disbursed

11.006 former combatants have been benefited by disbursed projects

TOTAL DISBURSEMENTS

\$104.032 Millions

Access and Attention to Fundamental Rights

We contribute to the creation of conditions that allow access and attention to fundamental rights of people who are part of the reincorporation process and their families As off: 31.08 2024

) 12.028 Are part of the health system	99,4%	Å	11.258 Are part of the pension system	93,2%
	28	1.539	94	51	114
	People enrolled in Plowing Education program *	ltinerant Master Model (UNAD) *	Adult Training Model (MEFR) *	Public supply *	ELITE and OEI University Scholarships
	(July 2024)	(July 2024)	(July 2024)	(July 2024)	(July 2024)
*Δug 2021					

*Aug. 2021

Productive reincorporation environments

42 implemented environments



1.899

participants