





### Mission

The Reincorporation and Normalization Agency (ARN) leads the design and implementation of the public policy for the reinsertion, reintegration and reincorporation of people who were part of illegal or organized armed groups, with a territorial and community approach, respectful of the ethnic, cultural and social diversity of the country. ARN bases its activities on the needs of the former combatants, promotes the guarantee of their rights, the coexistence and reconciliation in the territories.

### 21 years' experience



Program for the Reincorporatio n to Civil Life (PRVC) High Presidential Adviser for Reinte-gration (ACR) Colombian Agency for Reintegration (ACR)

Reincorporation and Normalization Agency (ARN)

#### **National Presence**

**19** regional offices and **1** national offices

# **Political Impact**

The Social and Economic Reintegration Policy has been incorporated in:

165 Municipal Development Plans

Departmental Development Plans

#### Vision

In 2026, the ARN will be recognized for the effectiveness of its programs for the support of ex-combatants, the commitment with sustainable peace in Colombia, becoming itself as an international benchmark for innovative DDR processes from a perspective of non-repetition, encouraging the exercise of rights, human security, and prevention of stigmatization.

The entity has gained experience, institutional strength and knowledge on how to serve the demobilized population, which allow it to respond to the challenges of reintegration and reincorporation processes.

## Together for the future

For the sustainability of the reintegration and reincorporation processes it is necessary the participation of the public and private sectors, academia, the third sector and international cooperation. In order to generate allianc-es that provide opportunities for ex-combatants.



allied companies



**82** countries



international allies

# **Regular Reintegration**

This process contemplates a comprehensive approach to the people in the reintegration process and their family through eight dimensions (personal, family, health, education, production, security, citizenship and habitat), which affect the development and strengthening of capacities leading to the autonomous exercise of citizenship within the framework of legality.

# **Special Reintegration**

It promotes the reintegration of people postulated to Law 975 of 2005 once they have recovered freedom effectively through access to benefits such as psychosocial counseling, education and training for employment to allow them to continue to live under the framework of legality and meet the commitments acquired with the victims in terms of symbolic reparation.

## Reincorporation

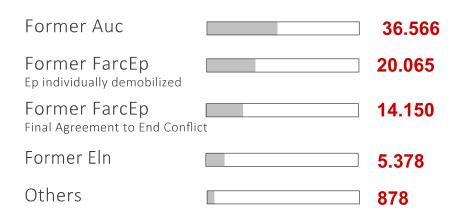
Comprehensive and sustainable process of an exceptional and transitional nature that considers the interests of the Farc-Ep community in the reincorporation process, its members and their families. It is aimed at strengthening the social fabric in the territories, promoting coexistence and reconciliation among those who inhabit them, and fostering productive activity and local democracy.

**77.037** people left illegal groups outside the law in Colombia between 2001 and 2024.



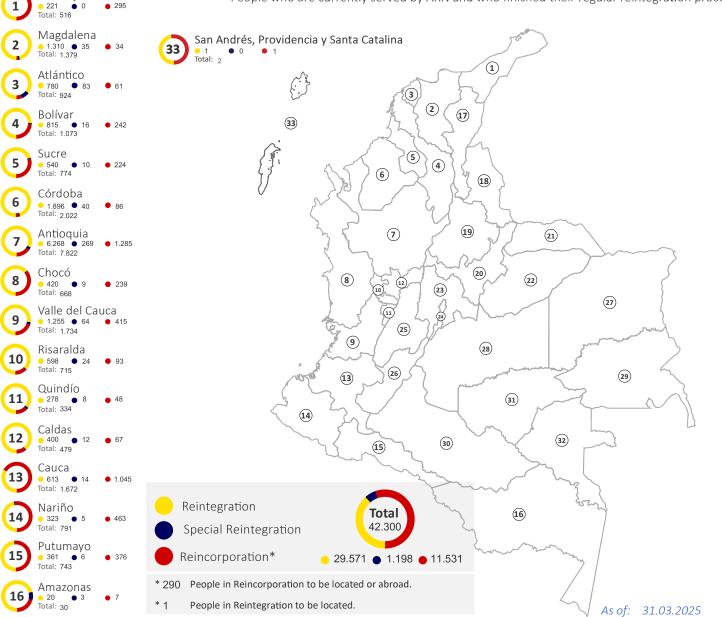
Men **65.392** 

Women **11.645** 



# People in the reintegration, special reintegration and reincorporation processes by department

People who are currently served by ARN and who finished their regular reintegration process



La Guajira

# ARN IN NUMBERS 13









	Meta	
<b>(28)</b>	<ul><li>1.913</li><li>40</li></ul>	1.494
	Total: 2 447	

- 100 - 0	•
Total: 1.504	





# REINTEGRATION PROGRESS

We promote the development of skills and competences, the overcoming of vulnerable situations and the autonomous exercise of citizenship for sustainable reintegration of former combatants to civil life.



# Accumulated figures of people who completed their reintegration process.

2014	2015	2016	2017	2018	2019	2024
13.099	15.623	20.073	24.192	25.048	25.891	28.092

**28.092** people have completed their reintegration process successfully.



# • 1.479 Current processes

People who are currently served by ARN and follow their reintegration plan.

# **28.092** Completed

People who met all the requirements established by ARN to successfully complete their reintegration process.

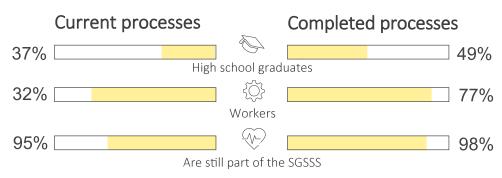
# **-• 2.795** Absent

People with one of the following status: investigation due to supervening cause, investigation due to reintegration process withdrawal and suspension.

# • 19.939 Out of the process

People who left the reintegration process due to loss of benefits, death or voluntary withdrawal.

Characterization of people who completed the reintegration process and people who are currently part of it



## **Development of life skills**

We generate abilities that facilitate the economic insertion of people who are part of the reintegration process:

## Training for Employment

**72%** of people who have completed the reintegration process have been trained on employment skills.

### **Economic Insertion Benefits**

They provide access to a source of income generation through three lines: economic incentive to employability, business plans and higher education

27.485

11.272 (41%)

People received the economic insertion benefit (BIE)

Of business units are still functioning

#### Productive environments

These are scenarios for psychosocial support, academic education and training for employment lasting up to three months, which contribute to income generation, job inclusion and the promotion of associative processes.



24

implemented productive environments

### **Community Strategy**

We promote the construction of relationships of trust between former combatants and inhabitants of the communities that host them in order to generate spaces for peaceful coexistence, reconciliation and prevention of recruitment:

Strengthening Model Community (Modelo de Fortalecimiento Comunitario MFC)

179

People have performed Social Service Actions.

performed Social Community territorial initiatives.

32.264

161

393

vouth.

# SPECIAL REINTEGRATION PROGRESS

736

People are part of the special reintegration process

397

People are part of the special reintegration process at territorial groups

"Mambrú, este es otro cuento" for

the strengthening of protective

environments for children and



Have undergone academic training







# ARN IN NUMBERS 16

# RFINCORPORATION PROGRESSES

We promote the comprehensive reincorporation of people and their families.



People have been accredited by the High Commissioner for Peace



11 531

People have been served by the reincorporation process



People living outside FTCRs



People living in ETCRs



People pending location

#### **Economic Stabilization**

We grant economic benefits to people in the reincorporation process so that they can meet their basic needs to allow stabilization and reincorpora-tion into civil life.

13,430

13.473

Bankarized people

13 386

People with

basic income

People with a single standardization allowance

12.546

Persons with monthly allowance

# Total disbursements \$ 390.061 Millions

August 2022 - March 2025

### **Productive Projects**

As off: 31.03.2025

The economic reincorporation is oriented towards the generation of productive, collective and individual alternatives for he generation of sustainable income in the medium and long term, within the framework of legality. People in the process of reincorporation are entitled once for a financial support to undertake a project.

6.054

Approved and disbursed 11.121

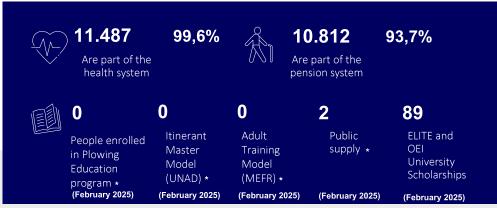
former combatants have been benefited by disbursed projects

TOTAL DISBURSEMENTS

\$105.328 Millions

## **Access and Attention to Fundamental Rights**

We contribute to the creation of conditions that allow access and atten-tion to fundamental rights of people who are part of the reincorporation process and their families As off: 31.03.2025



\*Aug. 2021

### Productive reincorporation environments

42

implemented environments

1.899

participants