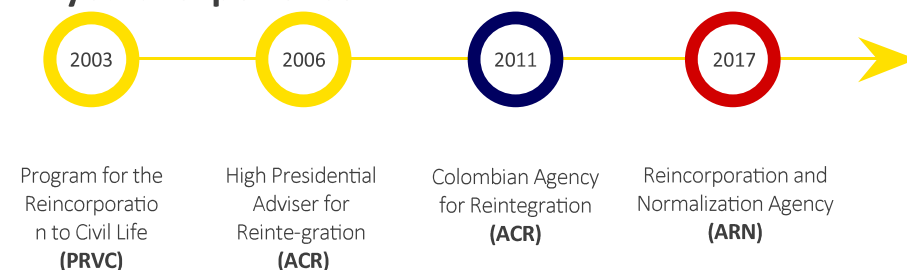


OUR ENTITY

Mission

The Reincorporation and Normalization Agency (ARN) leads the design and implementation of the public policy for the reinsertion, reintegration and reincorporation of people who were part of illegal or organized armed groups, with a territorial and community approach, respectful of the ethnic, cultural and social diversity of the country. ARN bases its activities on the needs of the former combatants, promotes the guarantee of their rights, the coexistence and reconciliation in the territories.

21 years' experience



National Presence

19 regional offices and **1** national offices

Political Impact

The Social and Economic Reintegration Policy has been incorporated in:

165 Municipal Development Plans **26** Departmental Development Plans

Vision

In 2026, the ARN will be recognized for the effectiveness of its programs for the support of ex-combatants, the commitment with sustainable peace in Colombia, becoming itself as an international benchmark for innovative DDR processes from a perspective of non-repetition, encouraging the exercise of rights, human security, and prevention of stigmatization.

The entity has gained experience, institutional strength and knowledge on how to serve the demobilized population, which allow it to respond to the challenges of reintegration and reincorporation processes.

Together for the future

For the sustainability of the reintegration and reincorporation processes it is necessary the participation of the public and private sectors, academia, the third sector and international cooperation. In order to generate alliances that provide opportunities for ex-combatants.



48

allied companies



82

countries



9

international allies

OUR PROCESSES

Regular Reintegration

This process contemplates a comprehensive approach to the people in the reintegration process and their family through eight dimensions (personal, family, health, education, production, security, citizenship and habitat), which affect the development and strengthening of capacities leading to the autonomous exercise of citizenship within the framework of legality.

Special Reintegration

It promotes the reintegration of people postulated to Law 975 of 2005 once they have recovered freedom effectively through access to benefits such as psychosocial counseling, education and training for employment to allow them to continue to live under the framework of legality and meet the commitments acquired with the victims in terms of symbolic reparation.

Reincorporation

Comprehensive and sustainable process of an exceptional and transitional nature that considers the interests of the Farc-Ep community in the reincorporation process, its members and their families. It is aimed at strengthening the social fabric in the territories, promoting coexistence and reconciliation among those who inhabit them, and fostering productive activity and local democracy.

77.173 people left illegal groups outside the law in Colombia between 2001 and 2024.



Men

65.500

Women

11.673

Former Auc



36.570

Former FarcEp

Ep individually demobilized



20.044

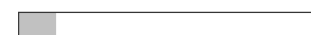
Former FarcEp

Final Agreement to End Conflict



14.267

Former Eln



5.401

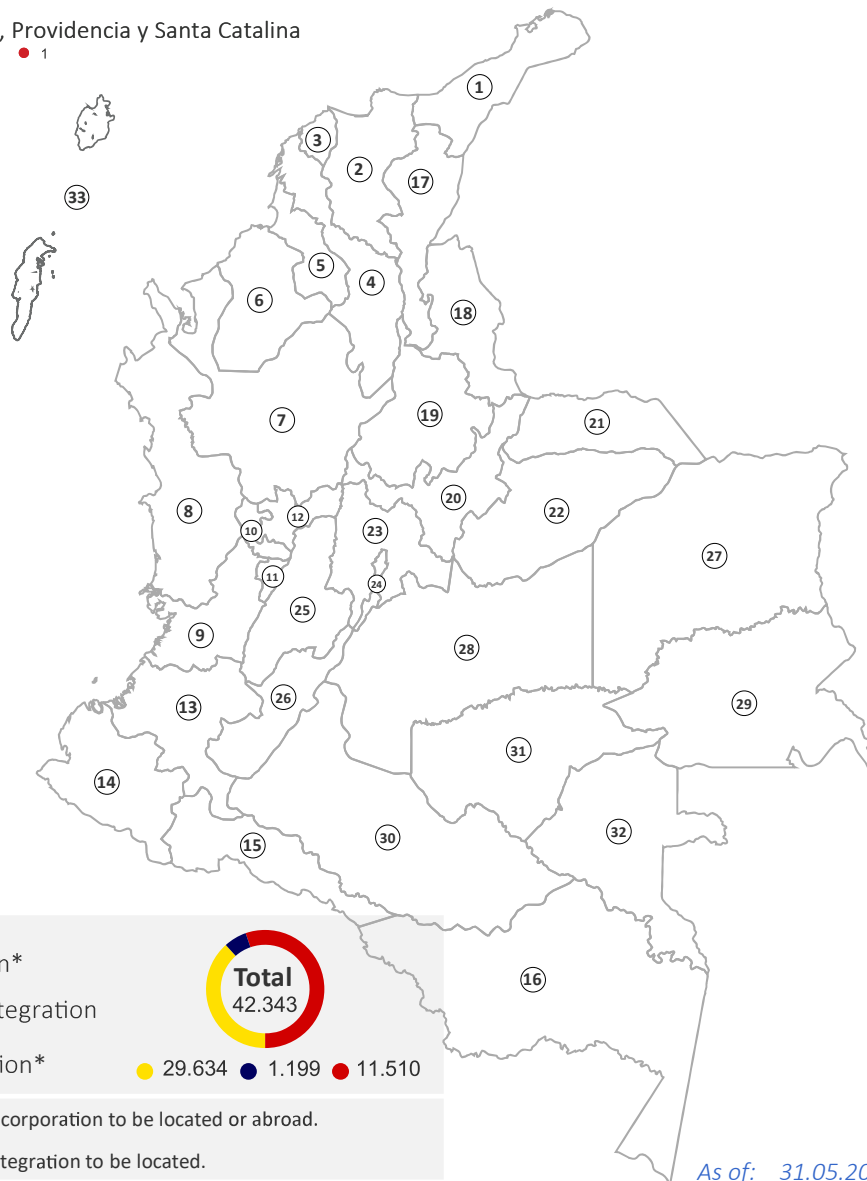
Others



891

People in the reintegration, special reintegration and reincorporation processes by department

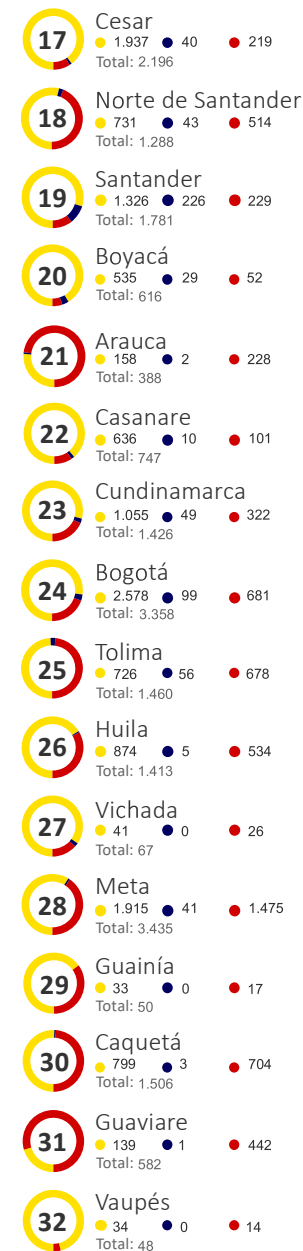
People who are currently served by ARN and who finished their regular reintegration process



* 298 People in Reincorporation to be located or abroad.

* 1 People in Reintegration to be located.

As of: 31.05.2025



REINTEGRATION PROGRESS

We promote the development of skills and competences, the overcoming of vulnerable situations and the autonomous exercise of citizenship for sustainable reintegration of former combatants to civil life.



Accumulated figures of people who completed their reintegration process.



1.515 Current processes

People who are currently served by ARN and follow their reintegration plan.

28.119 Completed

People who met all the requirements established by ARN to successfully complete their reintegration process.

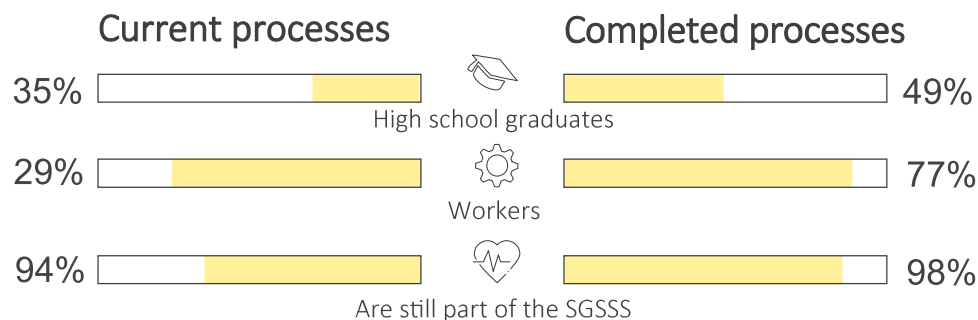
2.822 Absent

People with one of the following status: investigation due to supervening cause, investigation due to reintegration process withdrawal and suspension.

19.960 Out of the process

People who left the reintegration process due to loss of benefits, death or voluntary withdrawal.

Characterization of people who completed the reintegration process and people who are currently part of it



REINTEGRATION PROGRESS

Development of life skills

We generate abilities that facilitate the economic insertion of people who are part of the reintegration process:

► Training for Employment

72% of people who have completed the reintegration process have been trained on employment skills.

► Economic Insertion Benefits

They provide access to a source of income generation through three lines: economic incentive to employability, business plans and higher education

27.503

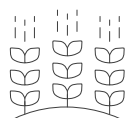
People received the economic insertion benefit (BIE)

11.283 (41%)

Of business units are still functioning

► Productive environments

These are scenarios for psychosocial support, academic education and training for employment lasting up to three months, which contribute to income generation, job inclusion and the promotion of associative processes.



24

implemented productive environments

Community Strategy

We promote the construction of relationships of trust between former combatants and inhabitants of the communities that host them in order to generate spaces for peaceful coexistence, reconciliation and prevention of recruitment:

Strengthening Model Community (Modelo de Fortalecimiento Comunitario MFC)

161

People have performed Social Service Actions.

32.295

"Mambrú, este es otro cuento" for the strengthening of protective environments for children and youth.

179

Community territorial initiatives.

393

SPECIAL REINTEGRATION PROGRESS

704

People are part of the special reintegration process



Have undergone academic training



Are part of the SGSSS

649

People are part of the special reintegration process at territorial groups



Are working



Have undergone training for employment

REINCORPORATION PROGRESSES

We promote the comprehensive reincorporation of people and their families.



14.267

People have been accredited by the High Commissioner for Peace



11.510

People have been served by the reincorporation process



9.697

People living outside ETCRs



1.590

People living in ETCRs



223

People pending location

Economic Stabilization

We grant economic benefits to people in the reincorporation process so that they can meet their basic needs to allow stabilization and reincorporation into civil life.

13.483



Bankarized people

13.398



People with basic income

13.441



People with a single standardization allowance

12.552



Persons with monthly allowance

Total disbursements \$ 418.105 Millions
August 2022 - May 2025

Productive Projects

As off: 31.05.2025

The economic reincorporation is oriented towards the generation of productive, collective and individual alternatives for the generation of sustainable income in the medium and long term, within the framework of legality. People in the process of reincorporation are entitled once for a financial support to undertake a project.

6.076

Approved and disbursed

11.144

former combatants have been benefited by disbursed projects

TOTAL DISBURSEMENTS
\$105.512 Millions

Access and Attention to Fundamental Rights

We contribute to the creation of conditions that allow access and attention to fundamental rights of people who are part of the reincorporation process and their families

As off: 31.05.2025



11.469

Are part of the health system

99,6%



10.792

Are part of the pension system

93,8%



0

People enrolled in Plowing Education program *
(April 2025)

0

Itinerant Master Model (UNAD) *
(April 2025)

0

Adult Training Model (MEFR) *
(April 2025)

17

Public supply *
(April 2025)

104

ELITE and OEI University Scholarships
(April 2025)

*Aug. 2021

Productive reincorporation environments

42

implemented environments



1.899

participants