





Mission

The Reincorporation and Normalization Agency (ARN) is the entity in charge of leading and coordinating the design and implementation of the public policy on reintegration and reincorporation and its territorial management in Colombia, contributing to peaceful coexistence, a culture of legality, reconciliation and sustainable development.

18 years' experience



National Presence

(PRVC)

33 regional offices and **3** national offices

(ACR)

Political Impact

The Social and Economic Reintegration Policy has been incorporated in:

273 Municipal Development Plans

Departmental Development Plans

Vision

By year 2026, ARN will have contributed to peaceful coexistence, reconciliation and sustainable development, becoming an international benchmark for reintegration and reincorporation processes.

The entity has gained experience, institutional strength and knowledge on how to serve the demobilized population, which allow it to respond to the challenges of reintegration and reincorporation processes.

Together for the future

For the sustainability of the reintegration and reincorporation processes it is necessary the participation of the public and private sectors, academia, the third sector and international cooperation. In order to generate allianc-es that provide opportunities for ex-combatants.





international allies

Regular Reintegration

This process contemplates a comprehensive approach to the people in the reintegration process and their family through eight dimensions (personal, family, health, education, production, security, citizenship and habitat), which affect the development and strengthening of capacities leading to the autonomous exercise of citizenship within the framework of legality.

Special Reintegration

It promotes the reintegration of people postulated to Law 975 of 2005 once they have recovered freedom effectively through access to benefits such as psychosocial counseling, education and training for employment to allow them to continue to live under the framework of legality and meet the commitments acquired with the victims in terms of symbolic reparation.

Reincorporation

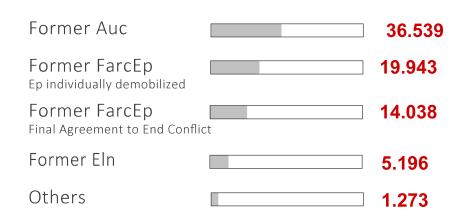
Comprehensive and sustainable process of an exceptional and transitional nature that considers the interests of the Farc-Ep community in the reincorporation process, its members and their families. It is aimed at strengthening the social fabric in the territories, promoting coexistence and reconciliation among those who inhabit them, and fostering productive activity and local democracy.

76.442 people left illegal groups outside the law in Colombia between 2001 and 2019.



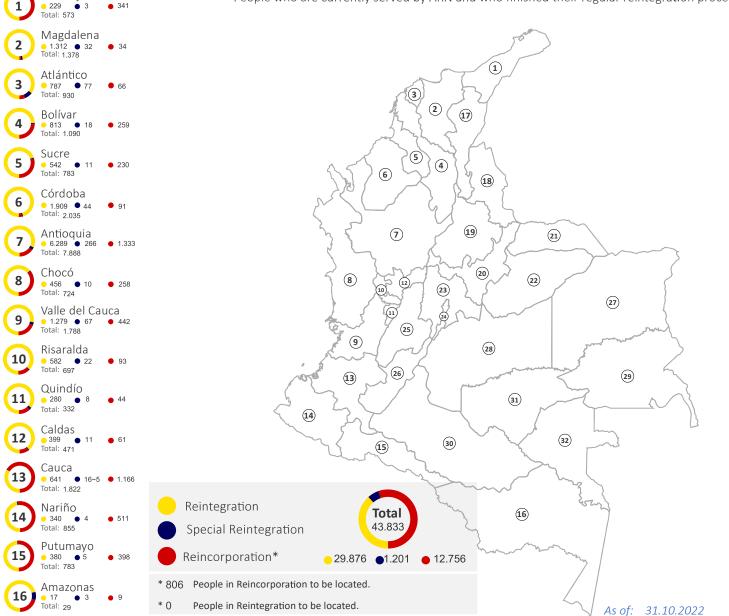
64.936

Women **11.506**



People in the reintegration, special reintegration and reincorporation processes by department

People who are currently served by ARN and who finished their regular reintegration process



La Guajira

ARN IN NUMBERS 13











| 28 | Meta • 1.929 • 30 | 1.368 |
|----|----------------------|-------------------------|
| | Total: 3.327 | |

| | Guainía | | | | |
|----|-----------------------|----------------------|--|--|--|
| 29 | ● 34 ● 0 Total: 55 | 21 | | | |





Total: 55

REINTEGRATION PROGRESS

We promote the development of skills and competences, the overcoming of vulnerable situations and the autonomous exercise of citizenship for sustainable reintegration of former combatants to civil life.



Accumulated figures of people who completed their reintegration process.

| 2014 | 2015 | 2016 | 2017 | 2018 | 2019 | 2020 |
|-------|--------|--------|--------|--------|--------|--------|
| 9.070 | 13.099 | 15.623 | 20.073 | 24.192 | 25.048 | 25.891 |

27.188 people have completed their reintegration process successfully.



• 2.688 Current processes

People who are currently served by ARN and follow their reintegration plan.

27.188 Completed

People who met all the requirements established by ARN to successfully complete their reintegration process.

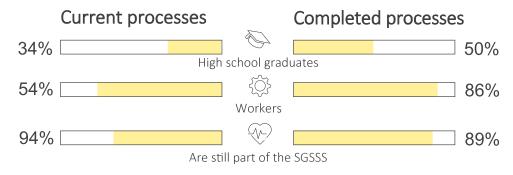
- **2.612** Absent

People with one of the following status: investigation due to supervening cause, investigation due to reintegration process withdrawal and suspension.

• 19.412 Out of the process

People who left the reintegration process due to loss of benefits, death or voluntary withdrawal.

Characterization of people who completed the reintegration process and people who are currently part of it



Development of life skills

We generate abilities that facilitate the economic insertion of people who are part of the reintegration process:

Training for Employment

72% of people who have completed the reintegration process have been trained on employment skills.

Economic Insertion Benefits

They provide access to a source of income generation through three lines: economic incentive to employability, business plans and higher education

26.866

10.937 (57%)

People received the economic insertion benefit (BIE)

Of business units are still functioning

Productive environments

These are scenarios for psychosocial support, academic education and training for employment lasting up to three months, which contribute to income generation, job inclusion and the promotion of associative processes.



24

implemented productive environments

Community Strategy

We promote the construction of relationships of trust between former combatants and inhabitants of the communities that host them in order to generate spaces for peaceful coexistence, reconciliation and prevention of recruitment:

Strengthening Model Community (Modelo de Fortalecimiento Comunitario MFC)

youth. **179**

161

People have performed Social Service Actions.

Community territorial initiatives.

"Mambrú, este es otro cuento" for

the strengthening of protective

environments for children and

31.800

393

SPECIAL REINTEGRATION PROGRESS

1.114

People are part of the special reintegration process

1.048

People are part of the special reintegration process at territorial groups



Have undergone academic training



Are working



Have undergone training for employment

ARN IN NUMBERS 16

REINCORPORATION PROGRESSES

We promote the comprehensive reincorporation of people and their families.



14.035

People have been accredited by the High Commissioner for Peace



12.756

People have been served by the reincorporation process



People living outside ETCRs



People living in ETCRs



People pending location

Economic Stabilization

We grant economic benefits to people in the reincorporation process so that they can meet their basic needs to allow stabilization and reincorpora-tion into civil life.

13.313

95%

Bankarized people

13.230

People with

basic income

13.274

People with a single standardization

allowance

12.374



88%

Persons with monthly allowance

Total disbursements \$ 30.390 Millions
August 2022 - october 2022

Productive Projects

As off: 31.10.2022

The economic reincorporation is oriented towards the generation of productive, collective and individual alternatives for he generation of sustainable income in the medium and long term, within the framework of legality. People in the process of reincorporation are entitled once for a financial support to undertake a project.

5.154

Approved and disbursed

10.005

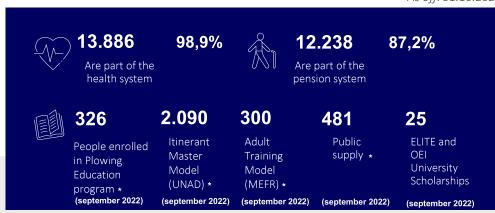
former combatants have been benefited by disbursed projects **TOTAL DISBURSEMENTS**

\$95.590 Millions

Access and Attention to Fundamental Rights

We contribute to the creation of conditions that allow access and attention to fundamental rights of people who are part of the reincorporation process and their families

As off: 31.10.2022



*Aug. 2021

Productive reincorporation environments

35

implemented environments

#888 #888 #888 ## 1.561

participants