

## OUR ENTITY

### Mission

The Reincorporation and Normalization Agency (ARN) leads the design and implementation of the public policy for the reinsertion, reintegration and reincorporation of people who were part of illegal or organized armed groups, with a territorial and community approach, respectful of the ethnic, cultural and social diversity of the country. ARN bases its activities on the needs of the former combatants, promotes the guarantee of their rights, the coexistence and reconciliation in the territories.

### 22 years' experience



Program for the  
Reincorporation to Civil Life  
(PRVC)

High Presidential  
Adviser for  
Reintegration  
(ACR)

Colombian Agency  
for Reintegration  
(ACR)

Reincorporation and  
Normalization Agency  
(ARN)

### National Presence

**19** regional offices and **1** national offices

### Political Impact

The Social and Economic Reintegration Policy has been incorporated in:

**165** Municipal Development  
Plans

**26** Departmental Development  
Plans

### Vision

In 2026, the ARN will be recognized for the effectiveness of its programs for the support of ex-combatants, the commitment with sustainable peace in Colombia, becoming itself as an international benchmark for innovative DDR processes from a perspective of non-repetition, encouraging the exercise of rights, human security, and prevention of stigmatization.

The entity has gained experience, institutional strength and knowledge on how to serve the demobilized population, which allow it to respond to the challenges of reintegration and reincorporation processes.

### Together for the future

For the sustainability of the reintegration and reincorporation processes it is necessary the participation of the public and private sectors, academia, the third sector and international cooperation. In order to generate alliances that provide opportunities for ex-combatants.



**48**

allied companies



**82**

countries



**9**

international allies

OUR PROCESSES

Regular Reintegration

This process contemplates a comprehensive approach to the people in the reintegration process and their family through eight dimensions (personal, family, health, education, production, security, citizenship and habitat), which affect the development and strengthening of capacities leading to the autonomous exercise of citizenship within the framework of legality.

Special Reintegration

It promotes the reintegration of people postulated to Law 975 of 2005 once they have recovered freedom effectively through access to benefits such as psychosocial counseling, education and training for employment to allow them to continue to live under the framework of legality and meet the commitments acquired with the victims in terms of symbolic reparation.

Reincorporation

Comprehensive and sustainable process of an exceptional and transitional nature that considers the interests of the Farc-Ep community in the reincorporation process, its members and their families. It is aimed at strengthening the social fabric in the territories, promoting coexistence and reconciliation among those who inhabit them, and fostering productive activity and local democracy.

**77.271** people left illegal groups outside the law in Colombia between 2001 and 2024.

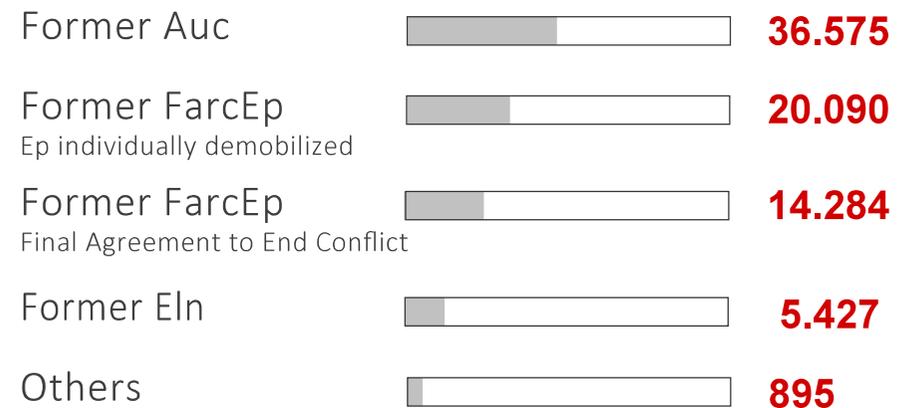


Men

**65.578**

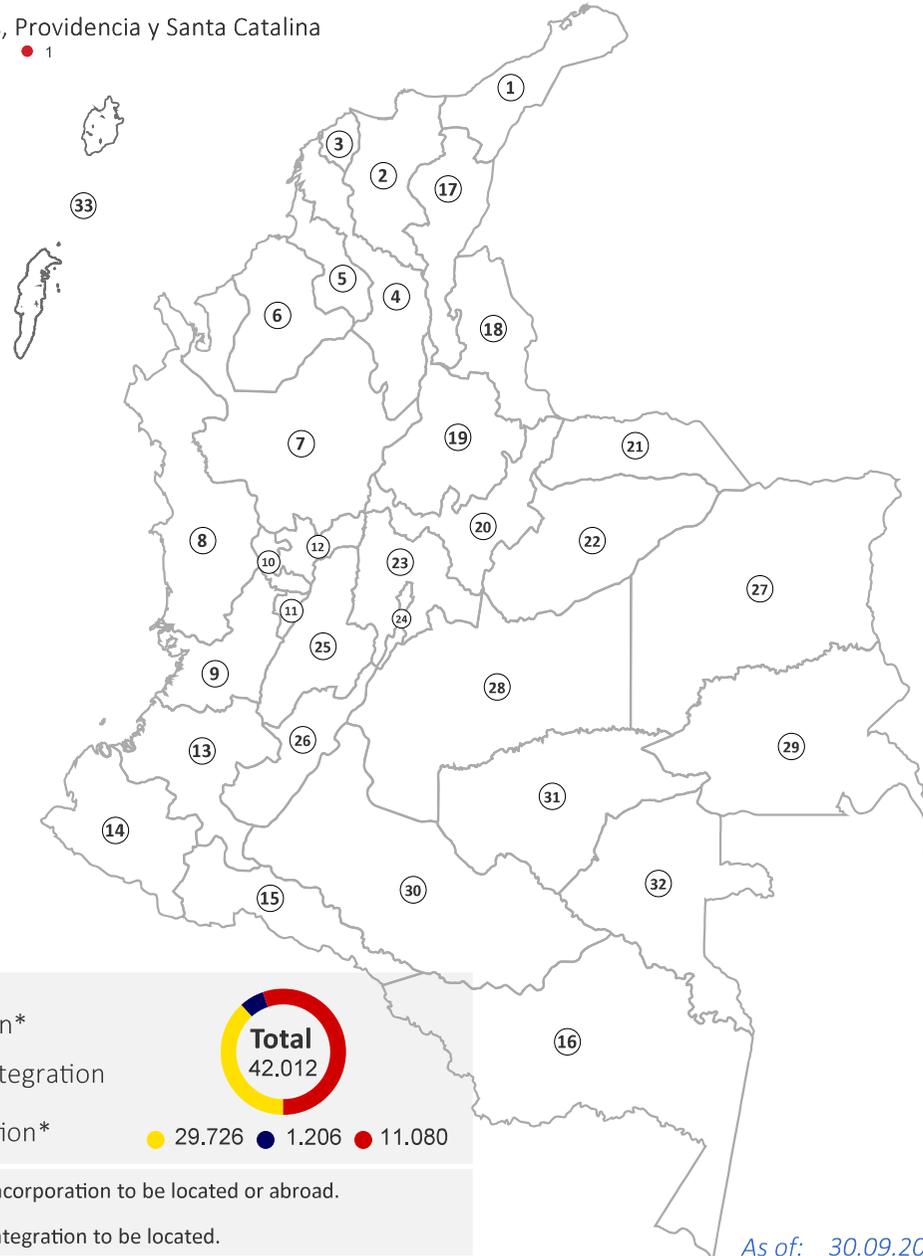
Women

**11.693**



# People in the reintegration, special reintegration and reincorporation processes by department

People who are currently served by ARN and who finished their regular reintegration process



\* 64 People in Reincorporation to be located or abroad.  
 \* 1 People in Reintegration to be located.

As of: 30.09.2025



## REINTEGRATION PROGRESS

We promote the development of skills and competences, the overcoming of vulnerable situations and the autonomous exercise of citizenship for sustainable reintegration of former combatants to civil life.

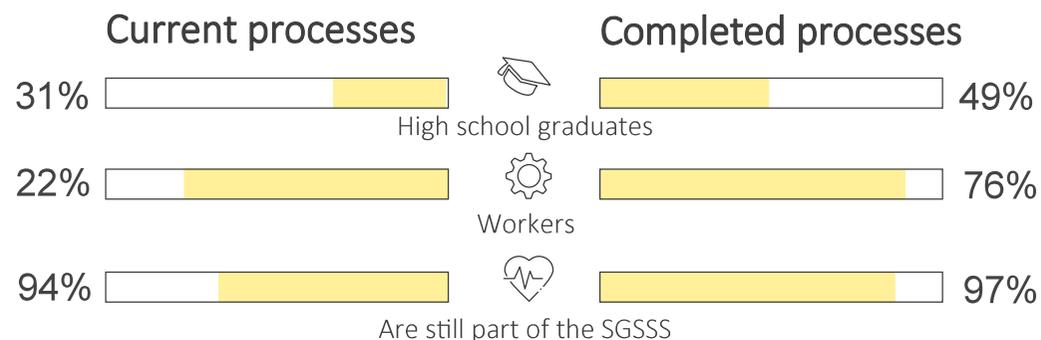


### Accumulated figures of people who completed their reintegration process.



- 1.415** **Current processes**  
 People who are currently served by ARN and follow their reintegration plan.
- 28.311** **Completed**  
 People who met all the requirements established by ARN to successfully complete their reintegration process.
- 2.735** **Absent**  
 People with one of the following status: investigation due to supervening cause, investigation due to reintegration process withdrawal and suspension.
- 20.101** **Out of the process**  
 People who left the reintegration process due to loss of benefits, death or voluntary withdrawal.

### Characterization of people who completed the reintegration process and people who are currently part of it



## REINTEGRATION PROGRESS

### Development of life skills

We generate abilities that facilitate the economic insertion of people who are part of the reintegration process:

#### ► Training for Employment

**72%** of people who have completed the reintegration process have been trained on employment skills.

#### ► Economic Insertion Benefits

They provide access to a source of income generation through three lines: economic incentive to employability, business plans and higher education

**27.548**

People received the economic insertion benefit (BIE)

**11.316 (41%)**

Of business units are still functioning

#### ► Productive environments

These are scenarios for psychosocial support, academic education and training for employment lasting up to three months, which contribute to income generation, job inclusion and the promotion of associative processes.



**24**

implemented productive environments

### Community Strategy

We promote the construction of relationships of trust between former combatants and inhabitants of the communities that host them in order to generate spaces for peaceful coexistence, reconciliation and prevention of recruitment:

Strengthening Model Community (Modelo de Fortalecimiento Comunitario MFC)

**161**

People have performed Social Service Actions.

**32.339**

"Mambrú, este es otro cuento" for the strengthening of protective environments for children and youth.

**179**

Community territorial initiatives.

**393**

## SPECIAL REINTEGRATION PROGRESS

**580**

People are part of the special reintegration process



Have undergone academic training

**572**

People are part of the special reintegration process at territorial groups



Are working



Are part of the SGSSS



Have undergone training for employment

## REINCORPORATION PROGRESSES

We promote the comprehensive reincorporation of people and their families.



**14.284**

People have been accredited by the High Commissioner for Peace



**11.080**

People have been served by the reincorporation process



**9.534**

People living outside ETCRs



**1.546**

People living in ETCRs



**0**

People pending location

### Economic Stabilization

We grant economic benefits to people in the reincorporation process so that they can meet their basic needs to allow stabilization and reincorporation into civil life.

**13.506**



**95%**

Bankarized people

**13.417**



**94%**

People with basic income

**13.462**



**94%**

People with a single standardization allowance

**12.569**



**88%**

Persons with monthly allowance

**Total disbursements \$ 474.209 Millions**  
August 2022 - September 2025

### Productive Projects

*As off: 30.09.2025*

The economic reincorporation is oriented towards the generation of productive, collective and individual alternatives for the generation of sustainable income in the medium and long term, within the framework of legality. People in the process of reincorporation are entitled once for a financial support to undertake a project.

**6.101**

Approved and disbursed

**11.266**

former combatants have been benefited by disbursed projects

**TOTAL DISBURSEMENTS**

**\$106.841 Millions**

### Access and Attention to Fundamental Rights

We contribute to the creation of conditions that allow access and attention to fundamental rights of people who are part of the reincorporation process and their families

*As off: 30.09.2025*



**11.063**

Are part of the health system

**99,8%**



**10.572**

Are part of the pension system

**95,4%**



**0**

People enrolled in Plowing Education program \*  
(August 2025)

**1352**

Itinerant Master Model (UNAD) \*  
(August 2025)

**213**

Adult Training Model (MEFR) \*  
(August 2025)

**37**

Public supply \*  
(August 2025)

**137**

ELITE and OEI University Scholarships  
(August 2025)

\*Aug. 2021

### Productive reincorporation environments

**42**

implemented environments



**1.899**

participants